LOWELL PUBLIC SCHOOLS

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To: School Committee

From: Billie Jo Turner, Assistant Superintendent of Finance & Operations

RE: Response to Motion: Salary Trends

Date: April 7, 2019

This is in response to the motion made by Jacqueline Doherty at the 3/20/19 meeting: "Request the Superintendent provides the Committee with a report that examines salary trends in the Lowell Public Schools over the last five years and how we compare with similar and nearby school districts in MA."

Seeing increases to our "total teaching salaries" can be misleading if not studied or presented clearly. Large increases do not necessarily mean reckless generosity. Rather, large jumps could include column increases as teachers obtain degree advancement as required by this profession or step increases as teachers progress with levels of experience (See Attachment 1). Since teacher retention is very important to a school district, such incentives are necessary to attract and maintain a seasoned teaching staff. Other misleading factors could include timing issues with negotiations. For instance, after the UTL contract ended in FY13/14, negotiations occurred during both FY14/15 and FY15/16. Thus, there was a large spike in total salaries when retroactive raises were paid. Attachment 2, a summary provided by the City CFO to the City Council, shows a large increase due to retroactive payments (and settled grievances) in a year in which the teachers received a 0% increase. Another example of data that can be deceiving stems from split year raises. The perception is that teachers received a 3-3-3 raise in the last contract. When averaging the true amount of increases from FY16/17 to FY19/20, teachers will net closer to an average of 2% than 3% as an annual increase.

| FY13/14 | Contract Ended |
|---------|---|
| FY14/15 | Negotiations - No Raise |
| FY15/16 | Settled contracts |
| FY16/17 | Retro for two years paid |
| FY16/17 | ZERO percent increase for this year |
| FY17/18 | 1% NET Increase for year (0% first half of year; 2% on January 1st) |
| FY18/19 | Start this year 3% higher due to the 2% and then 1% last day |
| | |

To avoid such confusing data/fluctuations, this teacher salary analysis was done based on DESE verified reports that show actual teacher average salaries. Per the data collected by DESE, Lowell Public Schools' teacher salaries mirrored the state averages and growth. Attachment 3 shows three sheets of comparison between LPS and the state averages. The chart below summarizes the data on these sheets and reflects that our salaries have not exceeded the state averages.

| | D | istrict | | ; | State | |
|------------|----|---------|-----|----|--------|----|
| FY 2013/14 | \$ | 78,475 | | \$ | 73,966 | |
| FY 2014/15 | \$ | 76,951 | -2% | \$ | 74,744 | 1% |
| FY 2015/16 | \$ | 79,547 | 3% | \$ | 76,656 | 3% |
| FY 2016/17 | \$ | 79,969 | 1% | \$ | 78,708 | 3% |

Other misleading information includes the misconceptions due to the increase of overall number of teaching staff. This gives the impression that Lowell Public Schools is adequately staffed despite class sizes exceeding thirty. Since the state determines the minimum spending required for each district (known as the required Net School Spending), the increases provided by the state must be spent on the schools in order to comply with this minimum. Despite some increases to Chapter 70 over the years, we have reduced General Education teachers since the increased funding has gone towards underfunded mandates and increased maintenance of effort costs. For instance, Attachment 4 shows that General Education teachers have declined from 897.8 to 855 while Special Education teachers have increased from 118.3 to 171.4 in two years. The funding formula "assumes" a percent of total enrollment for its reimbursement for special education costs rather than using our actuals. Thus, we have to cut General Education costs to comply with these mandates (despite the underfunding caused by use of estimates rather than actuals) and afford the higher maintenance of effort costs charged by the City.

All in all, our state is one of the top in the nation with teacher pay. Fortunately, we acknowledge that teachers have one of the most important roles in our society and need to be paid enough to maintain their households while serving our students. Despite recognizing their importance, as an urban district we have not been able to afford the increases they deserve. Rather, we have merely mirrored state averages despite the difficulties our teachers face day to day with staff shortages, crowded classrooms and lack of supplies.

Encrease due to degree advancement

owell Public Schools

Cost of Teachers by Step and Degree with Split Raises Included

| | ienero aj ori | P | | | | 1 | V | V | | | | | |
|---|----------------|---------------------|----------------|-------------|-----------------|-------------------|-------------------|----------------|-------------|----------------|----------------|----------|--|
| | | | Bachelors | B15 | Masters | M15 | M30 | | M60 CAGS | M75 | Doctorate | | |
| | | | | | | | | | | | | | |
| | First Year | | 25 | 1 | 8 | 0 | 1 | 0 | 0 | 0 | 0 | | 35 |
| | | 1st day | 46,640 | 48,807 | 50,973 | 51,745 | 54,377 | 55,924 | 57,472 | 59,019 | | \$ | 485,522.38 |
| | | Midpoint | 47,573 | 49,783 | 51,993 | 52,780 | 55,464 | 57,043 | 58,621 | 60,199 | | \$ | 495,232.83 |
| | | Cost | 47,107 | 49,295 | 51,483 | 52,262 | 54,921 | 56,484 | 58,046 | 59,609 | | \$ | 490,377.60 |
| | | | 1,177,669 | 49,295 | 411,863 | 0 | 54,921 | 0 | 0 | 0 | 0 | \$ | 1,693,747.35 |
| | | | | | | | 100 | 921 | TW. | Trent. | - N | | 1000 |
| | Step 1 | | 25 | 1 | 18 | 1. | 1 | 0 | 0 | 0 | 1 | | 47 |
| | | 1st day | 49,134 | 51,301 | 53,467 | 54,242 | 56,872 | 58,420 | 59,965 | 61,514 | | \$ | 507,975.38 |
| | | Midpoint | 50,117 | 52,327 | 54,536 | 55,327 | 58,009 | 59,589 | 61,165 | 62,744 | | \$ | 518,134.89 |
| > | | Cost | 49,625 | 51,814 | 54,001 | 54,785 | 57,441 | 59,005 | 60,565 0 | 62,129 | | \$ \$ | 513,055.13 2,440,389.32 |
| | | | 1,240,634 | 51,814 | 972,026 | 54,785 | 57,441 | 0 | 2,494 | 2,495 | 2,495 | Y | 2,440,363.32 |
| | | | 2,494 | 2,494 | 2,494 | 2,497 2,547 | 2,495 2,545 | 2,496 2,546 | 2,544 | 2,545 | 2,545 | | |
| | | | 2,544 2,519 | 2,544 | 2,544 2,519 | 2,522 | 2,520 | 2,521 | 2,519 | 2,520 | 2,520 | | |
| | | | 2,519 | 2,519 | 2,319 | 2,322 | 2,320 | 2,021 | 4,519 | 2,320 | 2,520 | | |
| | Step 2 | | 17 | 91 | 13 | 1 | 0 | 0 | 1 | 0 | 1 | | 34 |
| | Step 2 | 1st day | 52,957 | 55,123 | 57,288 | 58,064 | 60,692 | 62,241 | 63,787 | 65,334 | | \$ | 542,366.59 |
| | | Midpoint | 54,016 | 56,225 | 58,434 | 59,225 | 61,906 | 63,486 | 65,063 | 66,641 | | \$ | 553,213.92 |
| 1 | | Cost | 53,486 | 55,674 | 57,861 | 58,644 | 61,299 | 62,863 | 64,425 | 65,987 | | \$ | 547,790.25 |
| 1 | | (| 909,268 | 55,674 | 752,195 | 58,644 | 0 | 0 | 64,425 | 0 | | \$ | 1,907,756.26 |
| | 7 | | 3,823 | 3,822 | 3,822 | 3,822 | 3,820 | 3,820 | 3,822 | 3,820 | 3,822 | | |
| | | | 3,899 | 3,898 | 3,898 | 3,898 | 3,897 | 3,897 | 3,898 | 3,897 | 3,898 | | |
| | | | 3,861 | 3,860 | 3,860 | 3,860 | 3,858 | 3,858 | 3,860 | 3,858 | 3,860 | | |
| | | | | | | | | | | | | | |
| | Step 3 | | 17 | 4 | 16 | 2 | 2 | 0 | 0 | 0 | 0 | | 41 |
| | * | 1st day | 55,992 | 58,159 | 60,324 | 61,099 | 63,731 | 65,278 | 66,823 | 68,370 | | \$ | 569,690.95 |
| | | Midpoint | 57,111 | 59,322 | 61,531 | 62,321 | 65,005 | 66,584 | 68,159 | 69,738 | | \$ | 581,084.77 |
| | | Cost | 56,551 | 58,740 | 60,928 | 61,710 | 64,368 | 65,931 | 67,491 | 69,054 | | \$ | 575,387.86 |
| | | | 961,375 | 234,961 | 974,841 | 123,419 | 128,736 | 0 | 0 | 0 | 0 | \$ | 2,423,332.29 |
| | | | 3,035 | 3,036 | 3,036 | 3,035 | 3,039 | 3,037 | 3,036 | 3,036 | 3,035 | | |
| | | | 3,095 | 3,097 | 3,097 | 3,095 | 3,099 | 3,098 | 3,097 | 3,097 | 3,095 | | |
| | | | 3,065 | 3,066 | 3,066 | 3,065 | 3,069 | 3,068 | 3,066 | 3,066 | 3,065 | | |
| | | | | | and the same of | 10 | | 23 | 12 | | | | |
| | Step 4 | | 9 | 0 | 23 | 7 | 3 | 0 | 3 | 0 | 0 | | 45 |
| | | 1st day | 59,288 | 61,455 | 63,618 | 64,391 | 67,022 | 68,570 | 70,117 | 71,664 | | \$ | 599,339.42 |
| | | Midpoint | 60,474 | 62,684 | 64,891 | 65,679 | 68,363 | 69,941 | 71,519 | 73,098 | | \$ | 611,326.21 605,332.82 |
| | | Cost | 59,881 | 62,070 0 | 64,255 | 65,035 455,248 | 67,693 203,078 | 69,255 0 | 70,818 | 72,381 | | \$ | 2,887,566.57 |
| | | | 538,930 | | 1,477,857 | 3,293 | 3,292 | 3,292 | 3,294 | 3,294 | 3,297 | Ţ | 2,007,300.37 |
| | | | 3,297 | 3,297 | 3,294 | 3,359 | 3,357 | 3,357 | 3,360 | 3,360 | 3,363 | | |
| | | | 3,363 | 3,363 | 3,360 3,327 | 3,326 | 3,325 | 3,325 | 3,327 | 3,327 | 3,330 | | |
| | | | 3,330 | 3,330 | 3,321 | 3,320 | 3,343 | 3,323 | 3,341 | 3,327 | 5,550 | | |
| | Step 5 | | 11 | 1 | 34 | 7 | 8 | 0 | 2 | 0 | 1 | | 64 |
| | Diop 3 | 1st day | 62,327 | 64,494 | 66,658 | 67,433 | 70,063 | 71,611 | 73,159 | 74,705 | 76,251 | \$ | 626,701.20 |
| | | Midpoint | 63,573 | 65,784 | 67,991 | 68,781 | 71,465 | 73,043 | 74,622 | 76,199 | | \$ | 639,235.22 |
| | | Cost | 62,950 | 65,139 | 67,325 | 68,107 | 70,764 | 72,327 | 73,891 | 75,452 | | \$ | 632,968.21 |
| | | | 692,450 | 65,139 | 2,289,044 | 476,748 | 566,112 | 0 | 147,782 | 0 | 77,014 | \$ | 4,314,288.20 |
| | | | 3,039 | 3,039 | 3,040 | 3,041 | 3,041 | 3,041 | 3,042 | 3,041 | 3,039 | | |
| | | | 3,099 | 3,099 | 3,101 | 3,102 | 3,102 | 3,102 | 3,103 | 3,102 | 3,099 | | |
| | | | 3,069 | 3,069 | 3,070 | 3,071 | 3,071 | 3,071 | 3,073 | 3,071 | 3,069 | | |
| | | | | | | | | | | | | | |
| | Step 6 | | 9 | 4 | 37 | 19 | 6 | 0 | 2 | 0 | 1 | | 78 |
| | | 1st day | 65,367 | 67,534 | 69,698 | 70,471 | 73,102 | 74,650 | 76,199 | 77,746 | | \$ | 654,059.23 |
| | | Midpoint | 66,674 | 68,884 | 71,092 | 71,880 | 74,564 | 76,143 | 77,723 | 79,301 | | \$ | 667,140.41 |
| | | Cost | 66,020 | 68,209 | 70,395 | 71,176 | 73,833 | 75,397 | 76,961 | 78,524 | | \$ | 660,599.82 |
| | | | 594,182 | 272,835 | 2,604,615 | 1,352,340 | 442,997 | 0 | 153,922 | 0 | 80,085 | \$ | 5,500,976.71 |
| | | | 3,040 | 3,040 | 3,040 | 3,039 | 3,039 | 3,040 | 3,040 | 3,041 | 3,041 | | |
| | | | 3,101 | 3,101 | 3,101 | 3,099 | 3,099 | 3,101 | 3,101 | 3,102 3,071 | 3,102 3,071 | | |
| | | | 3,070 | 3,070 | 3,070 | 3,069 | 3,069 | 3,070 | 3,070 | 3,071 | 3,071 | | |
| | Cton 60 | | 5 | 1 | 37 | 10 | 7 | 0 | 3 | 0 | 0 | | 63 |
| | Step 6a | Lat day: | 69,166 | 71,333 | 73,498 | 74,271 | 76,902 | 78,451 | 79,998 | 81,544 | 83,090 | \$ | 688,253.65 |
| | | 1st day Midpoint | 70,549 | 72,759 | 74,968 | 75,757 | 78,440 | 80,020 | 81,598 | 83,175 | 84,752 | \$ | 702,018.73 |
| | | Cost | 69,857 | 72,046 | 74,233 | 75,014 | 77,671 | 79,235 | 80,798 | 82,360 | | \$ | 695,136.19 |
| | | - second | 349,286 | 72,046 | 2,746,634 | 750,141 | 543,699 | 0 | 242,394 | 0 | 0 | \$ | 4,704,200.97 |
| | | | 3,799 | 3,799 | 3,800 | 3,800 | 3,800 | 3,800 | 3,799 | 3,798 | 3,798 | | 2 West 1 11 11 11 11 11 11 11 11 11 11 11 11 |
| | | | 3,875 | 3,875 | 3,876 | 3,876 | 3,876 | 3,876 | 3,875 | 3,874 | 3,874 | | |
| | | | 3,837 | 3,837 | 3,838 | 3,838 | 3,838 | 3,838 | 3,837 | 3,836 | 3,836 | | |
| | | | 5050 | 14.15 | 177.110 | | | | | | | | |
| | Step 7 | | 10 | 0 | 28 | 9 | 17 | 0 | 10 | 0 | 1 | | 75 |
| | .00000 €n - 7% | 1st day | 72,965 | 75,130 | 77,297 | 78,072 | 80,703 | 82,251 | 83,797 | 85,343 | 86,889 | \$ | 722,448.08 |
| | | Midpoint | 74,424 | 76,633 | 78,843 | 79,633 | 82,317 | 83,896 | 85,473 | 87,050 | 88,627 | \$ | 736,897.04 |
| | | | 0. | | | | | | | | | | |
| | | | | | | | | | | | | | |

| | | | | | | | | | | | 200 | |
|----------|----------|--|-------------------|---------------------|---------------------|---------------------|-------------------|-------------------|-------------|-------------------|-------|---------------|
| | Cost | 73,694 | 75,882 | 78,070 | 78,852 | 81,510 | 83,074 | 84,635 | 86,197 | 87,758 | \$ | 729,672.56 |
| | | 736,944 | 0 | 2,185,973 | 709,672 | 1,385,663 | 0 | 846,352 | 0 | 87,758 | \$ | 5,952,362.33 |
| | | 3,799 | 3,798 | 3,799 | 3,800 | 3,800 | 3,800 | 3,799 | 3,799 | 3,799 | - | |
| | | 3,875 | 3,874 | 3,875 | 3,876 | 3,876 | 3,876 | 3,875 | 3,875 | 3,875 | | |
| | | 3,837 | 3,836 | 3,837 | 3,838 | 3,838 | 3,838 | 3,837 | 3,837 | 3,837 | | |
| Ston 9 | | 13 | 3 | 80 | 47 | 31 | 10 | 20 | 0 | 1 | | 205 |
| Step 8 | 40.400 | | | 79,047 | 79,822 | 82,452 | 84,002 | 85,547 | 87,093 | 88,639 | \$ | 738,197.28 |
| | 1st day | 74,714 | 76,880 | | | 84,101 | 85,682 | 87,258 | 88,835 | 90,412 | \$ | 752,961.22 |
| | Midpoint | 76,209 | 78,417 | 80,628 | 81,418 | | | 86,403 | | 89,526 | \$ | 745,579.25 |
| | Cost | 75,461 | 77,648 232,945 | 79,838 6,387,031 | 80,620 3,789,135 | 83,277 2,581,583 | 84,842 848,421 | 1,728,051 | 87,964 0 | 89,526 | \$ | 16,637,690.90 |
| | | 980,999 | | | | | | 1,750 | 1,750 | 1,750 | • * | 10,037,030.30 |
| | | 1,750 | 1,749 | 1,750 | 1,750 | 1,750 | 1,751 | | | | | |
| | | 1,785 | 1,784 | 1,785 | 1,785 | 1,785 | 1,786 | 1,785 | 1,785 | 1,785 | | |
| | | 1,767 | 1,767 | 1,767 | 1,767 | 1,767 | 1,768 | 1,767 | 1,767 | 1,768 | | |
| Step 8b | | 8 | 0 | 45 | 24 | 37 | 1 | 26 | 0 | 3 | | 144 |
| | 1st day | 76,664 | 78,831 | 80,996 | 81,771 | 84,403 | 85,952 | 87,497 | 89,042 | 90,589 | \$ | 755,745.45 |
| | Midpoint | 78,198 | 80,408 | 82,616 | 83,407 | 86,091 | 87,671 | 89,247 | 90,823 | 92,400 | \$ | 770,860.36 |
| | Cost | 77,431 | 79,619 | 81,806 | 82,589 | 85,247 | 86,811 | 88,372 | 89,933 | 91,494 | \$ | 763,302.90 |
| | | 619,448 | 0 | 3,681,286 | 1,982,131 | 3,154,150 | 86,811 | 2,297,670 | 0 | 274,483 | \$ | 12,095,979.34 |
| | | 1,950 | 1,951 | 1,949 | 1,949 | 1,951 | 1,950 | 1,950 | 1,949 | 1,949 | | |
| | | 1,989 | 1,990 | 1,988 | 1,988 | 1,990 | 1,989 | 1,989 | 1,988 | 1,988 | | |
| | | 1,970 | 1,971 | 1,968 | 1,969 | 1,970 | 1,969 | 1,969 | 1,968 | 1,969 | | |
| Step 9 | | 13 | 3 | 27 | 27 | 39 | 0 | 33 | 0 | 4 | | 146 |
| Step 3 | 1.4.1 | 78,614 | 80,781 | 82,947 | 83,719 | 86,351 | 87,900 | 89,445 | 90,992 | 92,539 | \$ | 773,287.69 |
| | 1st day | 80,186 | 82,397 | 84,605 | 85,394 | 88,078 | 89,658 | 91,234 | 92,812 | 94,390 | \$ | 788,753.45 |
| | Midpoint | 79,400 | 81,589 | 83,776 | 84,556 | 87,215 | 88,779 | 90,340 | 91,902 | 93,464 | \$ | 781,020.57 |
| | Cost | 1,032,196 | 244,767 | 2,261,953 | 2,283,023 | 3,401,380 | 0 | 2,981,204 | 0 | 373,857 | \$ | 12,578,377.92 |
| | | The state of the s | 1,950 | 1,950 | 1,948 | 1,948 | 1,948 | 1,948 | 1,950 | 1,950 | • * | 12,570,077.32 |
| | | 1,949 | | | | 1,948 | 1,948 | 1,987 | 1,989 | 1,989 | | |
| | | 1,988 | 1,989 1,970 | 1,989 1,970 | 1,987 | 1,968 | 1,968 | 1,968 | 1,970 | 1,970 | | |
| | | | | | | Table 1 | | | | | | |
| Step 9b | | 17 | 0 | 15 | 1 | 17 | 0 | 24 | 1 | 2 | Tian. | 77 |
| | 1st day | 80,575 | 82,742 | 84,909 | 85,681 | 88,314 | 89,861 | 91,407 | 92,954 | 94,500 | \$ | 790,942.23 |
| | Midpoint | 82,187 | 84,396 | 86,607 | 87,394 | 90,080 | 91,658 | 93,235 | 94,813 | 96,390 | \$ | 806,761.08 |
| | Cost | 81,381 | 83,569 | 85,758 | 86,538 | 89,197 | 90,760 | 92,321 | 93,883 | 95,445 | \$ | 798,851.65 |
| | | 1,383,473 | 0 | 1,286,373 | 86,538 | 1,516,350 | 0 | 2,215,695 | 93,883 | 190,890 | \$ | 6,773,201.88 |
| | | 1,962 | 1,960 | 1,963 | 1,962 | 1,963 | 1,962 | 1,962 | 1,962 | 1,962 | | |
| | | 2,001 | 2,000 | 2,002 | 2,001 | 2,002 | 2,001 | 2,001 | 2,001 | 2,001 | | |
| | | 1,981 | 1,980 | 1,982 | 1,981 | 1,982 | 1,981 | 1,981 | 1,981 | 1,981 | | |
| Step10 | | 9 | 1 | 7 | 5 | 9 | 0 | 8 | 0 | 0 | | 39 |
| 18 | 1st day | 82,537 | 84,703 | 86,870 | 87,642 | 90,274 | 91,824 | 93,368 | 94,914 | 96,461 | \$ | 808,592.65 |
| | Midpoint | 84,187 | 86,397 | 88,607 | 89,395 | 92,080 | 93,660 | 95,235 | 96,813 | 98,390 | \$ | 824,764.50 |
| | Cost | 83,362 | 85,550 | 87,738 | 88,519 | 91,177 | 92,742 | 94,302 | 95,864 | 97,425 | \$ | 816,678.57 |
| | | 750,257 | 85,550 | 614,168 | 442,593 | 820,594 | 0 | 754,414 | 0 | 0 | \$ | 3,467,575.92 |
| | | 1,962 | 1,962 | 1,960 | 1,962 | 1,960 | 1,963 | 1,962 | 1,960 | 1,960 | | |
| | | 2,001 | 2,001 | 2,000 | 2,001 | 2,000 | 2,002 | 2,001 | 2,000 | 2,000 | | |
| | | 1,981 | 1,981 | 1,980 | 1,981 | 1,980 | 1,982 | 1,981 | 1,980 | 1,980 | | |
| C+ 101 | | 4 | 0 | 4 | 0 | 1 | 0 | 2 | 0 | 0 | | 11 |
| Step 10b | | 94 727 | 86,906 | 89,071 | 89,844 | 92,476 | 94,024 | 95,568 | 97,117 | 98,662 | \$ | 828,404.42 |
| | Ist day | 84,737 | | | 57/07/1957 (15) | | 95,905 | 93,368 | 99,059 | 100,635 | \$ | 844,972.51 |
| | Midpoint | 86,432 | 88,644 | 90,853 | 91,641 | 94,325 | | V 3000000 | | 1 00000 CO. C. C. | \$ | 836,688.47 |
| | Cost | 85,584 | 87,775 | 89,962 | 90,742 | 93,401 93,401 | 94,965 | 96,523 193,046 | 98,088 | 99,649 0 | J & | 988,631.93 |
| | | 342,338 | 0 | 359,847 | 0 | | | - | | | ٠, | 200,031.33 |
| | | 2,201 | 2,203 | 2,202 | 2,202 | 2,202 | 2,201 | 2,199 | 2,203 | 2,202 | | |
| | | 2,245 | 2,247 | 2,246 | 2,246 | 2,246 | 2,245 | 2,243 | 2,247 | 2,246 | | |
| | | 2,223 | 2,225 | 2,224 | 2,224 | 2,224 | 2,223 | 2,221 | 2,225 | 2,224 | | |

Provided by any CFE to any Council

| Salary - Actuals | | | | KIS G | | LIMING | | Š. |
|--------------------------|----|----------------|--------------|-------------|----|---------------|---------------|----------|
| | | 2015 | | 2016 | | 2017 | 2018 | |
| School Executives | 8 | 719,317 | S | 985,578 | 8 | 838,743 | 842, | ,430 |
| Principals | €9 | 2,875,719 | ↔ | 3,010,034 | ∽ | 3,292,480 | \$ 3,080,731 | ,731 |
| LSAA - Admins | 69 | 16,339,284 | 8 | 16,311,251 | ∽ | 17,628,582 | 5 17,867,495 | ,495 |
| UTL - Teachers | S | 69,581,779 | ∽ | 70,802,424 | ∽ | 78,288,058 | \$ 79,584,897 | .897 |
| UTL - Paraprofessionals | 8 | 8,740,036 | ∽ | 8,956,568 | ₩. | 9,831,395 | \$ 11,343,340 | ,340 |
| SEIU - Library Aids | S | 324,506 | 6 | 320,528 | 6 | 328,273 | | 2,71,633 |
| SEIU - School Clerks | ∽ | 2,658,724 | € | 2,703,814 | 8 | 2,792,956 | \$ 2,774,006 | 900; |
| UTL - Cafeteria Workers | S | 2,079,912 | ∽ | 2,032,578 | ⇔ | 2,115,652 | \$ 2,080,747 | ,747 |
| UTL - Custodians | છ | 3,775,429 | S | 3,900,491 | \$ | 3,815,795 | \$ 3,845,246 | ,246 |
| Grand Total | S | 1077,00941,704 | 67) | 108,713,275 | 69 | 1118,9871,984 | S 121,690 | ,690,527 |
| Increase over prior year | | | છ | 1,618,571 | 69 | 10,218,659 | \$ 2,758,593 | ,593 |

AHachment 2

Teacher Salaries (2014-15)

| | Dis | trict | St | ate |
|----------------|--------------|--------------|-----------------|-----------------|
| | 2014 | 2015 | 2014 | 2015 |
| Salary Totals | \$78,429,627 | \$78,519,951 | \$5,024,381,840 | \$5,182,980,704 |
| Average Salary | \$78,475 | \$76,951 | \$73,966 | \$74,744 |
| FTE Count | 999.4 | 1,020.4 | 67,928.5 | 69,343.6 |

Teacher Salaries (2015-16)

| | Dis | trict | State | | | |
|----------------|--------------|--------------|-----------------|-----------------|--|--|
| | 2015 | 2016 | 2015 | 2016 | | |
| Salary Totals | \$78,519,951 | \$80,861,650 | \$5,182,980,704 | \$5,338,436,853 | | |
| Average Salary | \$76,951 | \$79,547 | \$74,744 | \$76,656 | | |
| FTE Count | 1,020.4 | 1,017.0 | 69,343.6 | 69,641.0 | | |

Attachmen T32

Teacher Salaries (2016-17)

| | Dis | trict | State | | | |
|----------------|--------------|--------------|-----------------|-----------------|--|--|
| | 2016 | 2017 | 2016 | 2017 | | |
| Salary Totals | \$80,861,650 | \$84,278,408 | \$5,338,436,853 | \$5,479,401,092 | | |
| Average Salary | \$79,547 | \$79,969 | \$76,656 | \$78,708 | | |
| FTE Count . | 1,017.0 | 1,054.0 | 69,641.0 | 69,617.0 | | |

Attachment 3B

Teacher by Program Area Report by Full-time Equivalents (2016-17)

| | District | State |
|-----------------------------|----------|----------|
| General Education | 897.8 | 60,477.4 |
| Special Education | 118.3 | 8,292.8 |
| Career Vocational Technical | 1.0 | 1,897.2 |
| English Language Learner | 30.8 | 1,422.6 |
| Totals | 1,047.9 | 72,090.0 |

Attachment 4

Teacher by Program Area Report by Full-time Equivalents (2017-18)

| | District | State |
|-----------------------------|----------|----------|
| General Education | 869.0 | 61,534.5 |
| Special Education | 178.3 | 8,152.6 |
| Career Vocational Technical | 0.0 | 2,022.1 |
| English Language Learner | 18.6 | 1,710.5 |
| Totals | 1,065.9 | 73,419.7 |

Attachment 4

Teacher by Program Area Report by Full-time Equivalents (2018-19)

| | District | State |
|-----------------------------|----------|----------|
| General Education | 855.3 | 61,681.1 |
| Special Education | 171.4 | 8,460.7 |
| Career Vocational Technical | 0.0 | 1,995.6 |
| English Language Learner | 26.2 | 1,740.6 |
| Totals | 1,052.9 | 73,878.0 |

Attachment 4